## COMMSCOPE

Third Quarter 2018 Results November 8, 2018

## Safe Harbor

## Caution Regarding Forward Looking Statements



 indicative terms and phrases is not intended to be all-inclusive.

These statements are subject to various risks and uncertainties, many of which are outside our control, including, without limitation, our dependence on customers' capital spending on data and


















 law.

## Non-GAAP Financial Measures




 presentation.

## Agenda

- Third quarter 2018 results
- Cash flow and liquidity
- Identifying growth opportunities
- Fourth quarter and full year 2018 outlook


## Q3 2018 Results



## Sales \& Orders:

- Sales of $\$ 1.15$ billion, up 1.9\% YOY
- Growth in North America and EMEA
- Orders of $\$ 1.04$ billion
- Book-to-bill ratio of 0.90

Operating Income ${ }^{(1)}$


## Operating Results:

- Operating Income of $\$ 132$ million
- Non-GAAP Adjusted Operating Income ${ }^{(2)}$ of $\$ 219$ million, or $19 \%$ of sales


## Diluted Earnings Per Share



## Net Income \& EPS:

- Net Income of $\$ 64$ million, or $\$ 0.33$ per diluted share
- Non-GAAP Adjusted Net Income ${ }^{(2)}$ of $\$ 115$ million, or $\$ 0.59$ per diluted share
- Adjusted effective tax rate of $29.4 \%$

[^0]
## CommScope Connectivity Solutions (CCS)



## Operating Income ${ }^{(1)}$



- High-single-digit growth in the North America market, partially offset by declines in the APAC region
- Double-digit Outdoor Network Solutions growth, partially offset by a decline in Indoor Copper
- Stronger sales volumes were partially offset by lower selling prices, higher input costs and unfavorable foreign exchange


## CommScope Mobility Solutions (CMS)




- Growth in the North America market and EMEA region, partially offset by declines in the APAC region and Latin America
- Stronger sales volumes and geographic mix more than offset by lower selling prices
- First net rollout continues


## Cash Flow and Liquidity

Repaid $\$ 400$ million in debt in Q3 - Total of $\$ 1.4$ billion since BNS acquisition - Net leverage down to $3.9 x$

| (in millions) | Q3 2017 |  | Q3 2018 |  | LTM Q3 2017 LTM Q3 2018 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash flow from operations | \$ | 145 | \$ | 227 | \$ | 425 | \$ | 613 |
| Capital expenditures, net of capex related to BNS integration |  | (21) |  | (25) |  | (69) |  | (73) |
| Cash paid for integration \& transaction costs |  | 12 |  | - |  | 59 |  | 8 |
| Adjusted free cash flow | \$ | 137 | \$ | 202 | \$ | 415 | \$ | 548 |
| Cash taxes paid | \$ | 26 | \$ | 31 | \$ | 178 | \$ | 93 |
| Cash interest paid | \$ | 28 | \$ | 26 | \$ | 238 | \$ | 229 |

Note: Components may not sum to total due to rounding.

## Liquidity of \$874 million - no debt maturities until 2021

## Outlook ${ }^{(1)}$

## Q4 2018 Guidance

- Sales of $\$ 1.015$ billion - $\$ 1.065$ billion
- Operating income of $\$ 60$ million - $\$ 83$ million
- Non-GAAP adjusted operating income of \$145 million - \$170 million
- Non-GAAP adjusted effective tax rate of approximately 29\% - 30\%
- Loss per share of \$(0.12) - \$(0.14), based on 192 million weighted average basic shares
- Non-GAAP adjusted earnings per diluted share of $\$ 0.34$ - $\$ 0.39$, based on 195 million weighted average diluted shares


## Full Year 2018 Guidance

- Sales of $\$ 4.525$ billion - $\$ 4.575$ billion
- Operating income of $\$ 461$ million - $\$ 484$ million
- Non-GAAP adjusted operating income of \$804 million - \$829 million
- Non-GAAP adjusted effective tax rate of approximately 29\% - 30\%
- Earnings per diluted share of \$0.70-\$0.72, based on 195 million weighted average diluted shares
- Non-GAAP adjusted earnings per diluted share of \$2.09-\$2.14
- Cash flow from operations $>\$ 480$ million


## Appendix


#### Abstract

Non-GAAP Financial Measures CommScope management believes that presenting certain non-GAAP financial measures provides meaningful information to investors in understanding operating results and may enhance investors' ability to analyze financial and business trends. Non-GAAP measures are not a substitute for GAAP measures and should be considered together with the GAAP financial measures. As calculated, our non-GAAP measures may not be comparable to other similarly titled measures of other companies. In addition, CommScope management believes that these non-GAAP financial measures allow investors to compare period to period more easily by excluding items that could have a disproportionately negative or positive impact on results in any particular period.


## Statements of Operations

[^1]|  | Three Months Ended September 30, |  |  |  | Nine Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 |  | 2017 |  | 2018 |  | 2017 |  |
| Net sales | \$ | 1,150,405 | \$ | 1,128,775 | \$ | 3,510,778 | \$ | 3,440,150 |
| Operating costs and expenses: |  |  |  |  |  |  |  |  |
| Cost of sales |  | 726,531 |  | 700,170 |  | 2,204,194 |  | 2,085,973 |
| Selling, general and administrative |  | 173,990 |  | 184,947 |  | 544,318 |  | 604,408 |
| Research and development |  | 44,807 |  | 44,599 |  | 142,436 |  | 140,569 |
| Amortization of purchased intangible assets |  | 65,782 |  | 68,271 |  | 199,453 |  | 202,890 |
| Restructuring costs, net |  | 7,070 |  | 5,360 |  | 19,738 |  | 24,521 |
| Total operating costs and expenses |  | 1,018,180 |  | 1,003,347 |  | 3,110,139 |  | 3,058,361 |
| Operating income |  | 132,225 |  | 125,428 |  | 400,639 |  | 381,789 |
| Other income (expense), net |  | $(2,379)$ |  | 3,209 |  | $(4,490)$ |  | $(9,248)$ |
| Interest expense |  | $(66,122)$ |  | $(61,798)$ |  | $(186,655)$ |  | $(192,769)$ |
| Interest income |  | 1,882 |  | 1,180 |  | 5,373 |  | 3,784 |
| Income before income taxes |  | 65,606 |  | 68,019 |  | 214,867 |  | 183,556 |
| Income tax expense |  | $(1,763)$ |  | $(16,862)$ |  | $(51,367)$ |  | $(43,373)$ |
| Net income | \$ | 63,843 | \$ | 51,157 | \$ | 163,500 | \$ | 140,183 |
|  |  |  |  |  |  |  |  |  |
| Earnings per share: |  |  |  |  |  |  |  |  |
| Basic | \$ | 0.33 | \$ | 0.27 | \$ | 0.85 | \$ | 0.73 |
| Diluted (a) | \$ | 0.33 | \$ | 0.26 | \$ | 0.84 | \$ | 0.71 |
|  |  |  |  |  |  |  |  |  |
| Weighted average shares outstanding: |  |  |  |  |  |  |  |  |
| Basic |  | 192,219 |  | 191,824 |  | 191,920 |  | 192,973 |
| Diluted (a) |  | 195,359 |  | 195,815 |  | 195,370 |  | 197,387 |
|  |  |  |  |  |  |  |  |  |
| (a) Calculation of diluted earnings per share: |  |  |  |  |  |  |  |  |
| Net income (basic and diluted) | \$ | 63,843 | \$ | 51,157 | \$ | 163,500 | \$ | 140,183 |
|  |  |  |  |  |  |  |  |  |
| Weighted average shares (basic) |  | 192,219 |  | 191,824 |  | 191,920 |  | 192,973 |
| Dilutive effect of equity-based awards |  | 3,140 |  | 3,991 |  | 3,450 |  | 4,414 |
| Denominator (diluted) |  | 195,359 |  | $\underline{\text { 195,815 }}$ |  | 195,370 |  | $\underline{ }$ |

[^2]| Assets | September 30, 2018 |  | December 31, 2017 |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
| Cash and cash equivalents | \$ | 352,397 | \$ | 453,977 |
| Accounts receivable, less allowance for doubtful accounts of |  |  |  | 898,829 |
| Inventories, net |  | 490,767 |  | 444,941 |
| Prepaid expenses and other current assets |  | 123,277 |  | 146,112 |
| Total current assets |  | 1,867,537 |  | 1,943,859 |
| Property, plant and equipment, net of accumulated depreciation of $\$ 425,577$ and $\$ 390,389$, respectively |  | 445,746 |  | 467,289 |
| Goodwill |  | 2,858,640 |  | 2,886,630 |
| Other intangible assets, net |  | 1,420,677 |  | 1,636,084 |
| Other noncurrent assets |  | 125,696 |  | 107,804 |
| Total assets | \$ | 6,718,296 | \$ | 7,041,666 |
| Liabilities and Stockholders' Equity |  |  |  |  |
| Accounts payable | \$ | 441,409 | \$ | 436,737 |
| Other accrued liabilities |  | 323,211 |  | 286,980 |
| Total current liabilities |  | 764,620 |  | 723,717 |
| Long-term debt |  | 3,983,790 |  | 4,369,401 |
| Deferred income taxes |  | 97,849 |  | 134,241 |
| Pension and other postretirement benefit liabilities |  | 20,315 |  | 25,140 |
| Other noncurrent liabilities |  | 96,652 |  | 141,341 |
| Total liabilities |  | 4,963,226 |  | 5,393,840 |
| Commitments and contingencies |  |  |  |  |
| Stockholders' equity: |  |  |  |  |
| Preferred stock, \$. 01 par value: Authorized shares: 200,000,000; Issued and outstanding shares: None |  | - |  | - |
| Common stock, \$0.01 par value: Authorized shares: 1,300,000,000; <br> Issued and outstanding shares: 192,222,782 and 190,906,110, respectively |  |  |  |  |
| Additional paid-in capital |  | 2,372,764 |  | 2,334,071 |
| Retained earnings (accumulated deficit) |  | $(226,494)$ |  | $(395,998)$ |
| Accumulated other comprehensive loss |  | $(171,982)$ |  | $(86,603)$ |
| Treasury stock, at cost: 6,738,136 shares and 6,336,144 shares, respectively |  | $(221,208)$ |  | $(205,616)$ |
| Total stockholders' equity |  | 1,755,070 |  | 1,647,826 |
| Total liabilities and stockholders' equity | \$ | 6,718,296 | \$ | 7,041,666 |

[^3]
## Statements of Cash Flows

(Unaudited -- In thousands)

|  | Three Months Ended$\qquad$ |  |  | Nine Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 |  | 2017 | 2018 |  | 2017 |  |
| Operating Activities: |  |  |  |  |  |  |  |
| Net income | \$ | 63,843 | \$ 51,157 | \$ | 163,500 |  | 140,183 |
| Adjustments to reconcile net income to net cash generated by operating activities: |  |  |  |  |  |  |  |
| Depreciation and amortization |  | 94,280 | 92,090 |  | 272,629 |  | 282,543 |
| Equity-based compensation |  | 11,327 | 10,974 |  | 33,723 |  | 31,572 |
| Deferred income taxes |  | $(8,006)$ | $(5,903)$ |  | $(32,616)$ |  | $(19,976)$ |
| Changes in assets and liabilities: |  |  |  |  |  |  |  |
| Accounts receivable |  | 113,486 | 15,079 |  | $(23,537)$ |  | 59,054 |
| Inventories |  | $(17,805)$ | 54,033 |  | $(65,798)$ |  | 11,790 |
| Prepaid expenses and other assets |  | $(3,241)$ | $(20,909)$ |  | $(3,849)$ |  | $(22,682)$ |
| Accounts payable and other liabilities |  | $(28,604)$ | $(57,728)$ |  | 12,277 |  | $(178,505)$ |
| Other |  | 1,541 | 6,579 |  | 5,555 |  | 31,426 |
| Net cash generated by operating activities |  | 226,821 | 145,372 |  | 361,884 |  | 335,405 |
| Investing Activities: |  |  |  |  |  |  |  |
| Additions to property, plant and equipment |  | $(24,604)$ | $(20,575)$ |  | $(55,448)$ |  | $(51,152)$ |
| Proceeds from sale of property, plant and equipment |  | 6,490 | 38 |  | 12,715 |  | 5,016 |
| Proceeds upon settlement of net investment hedge |  | - | - |  | 1,331 |  | - |
| Cash paid for acquisitions, including purchase price adjustments, net of cash acquired |  | - | $(105,249)$ |  | - |  | $(105,249)$ |
| Other |  | - | 3,120 |  | - |  | 9,898 |
| Net cash used in investing activities |  | $(18,114)$ | $(122,666)$ |  | $(41,402)$ |  | $(141,487)$ |
| Financing Activities: |  |  |  |  |  |  |  |
| Long-term debt repaid |  | $(550,000)$ | $(25,000)$ |  | $(550,000)$ |  | $(805,379)$ |
| Long-term debt proceeds |  | 150,000 | - |  | 150,000 |  | 780,379 |
| Debt issuance and modification costs |  | - | - |  | - |  | $(8,363)$ |
| Debt extinguishment costs |  | - | - |  | - |  | $(14,800)$ |
| Cash paid for repurchase of common stock |  | - | $(75,000)$ |  | - |  | $(175,000)$ |
| Proceeds from the issuance of common shares under equity-based compensation plans |  | 73 | 297 |  | 4,988 |  | 8,803 |
| Tax withholding payments for vested equity-based compensation awards |  | (92) | (98) |  | $(15,592)$ |  | $(14,956)$ |
| Net cash used in financing activities |  | $(400,019)$ | $(99,801)$ |  | $(410,604)$ |  | $(229,316)$ |
| Effect of exchange rate changes on cash and cash equivalents |  | $(1,992)$ | 3,846 |  | $(11,458)$ |  | 18,412 |
| Change in cash and cash equivalents |  | $(193,304)$ | $(73,249)$ |  | $(101,580)$ |  | $(16,986)$ |
| Cash and cash equivalents at beginning of period |  | 545,701 | 484,491 |  | 453,977 |  | 428,228 |
| Cash and cash equivalents at end of period | \$ | 352,397 | \$ 411,242 | \$ | 352,397 |  | 411,242 |

## Sales by Region

(Unaudited -- In millions)

|  | Q3 2018 |  | Q3 2017 |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | YOY |
| United States | \$ | 653.0 |  |  | \$ | 595.3 | 9.7 \% |
| Europe, Middle East and Africa |  | 235.6 |  | 231.0 | 2.0 |
| Asia Pacific |  | 179.3 |  | 218.6 | (18.0) |
| Caribbean and Latin America |  | 59.4 |  | 62.2 | (4.5) |
| Canada |  | 23.1 |  | 21.7 | 6.5 |
| Total Net Sales | \$ | 1,150.4 | \$ | 1,128.8 | 1.9 \% |

## Segment Information

(Unaudited -- In millions)

Sales by Segment

|  | Q3 2018 |  | Q2 2018 |  | Q3 2017 |  | \% Change |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Sequential | YOY |  |
| Connectivity Solutions | \$ | 731.7 |  |  | \$ | 740.5 | \$ | 708.7 | (1.2) | \% | 3.2 | \% |
| Mobility Solutions |  | 418.7 |  | 499.4 |  |  |  | 420.1 | (16.2) | \% | (0.3) | \% |
| Total Net Sales | \$ | 1,150.4 | \$ | 1,239.9 | \$ | 1,128.8 | (7.2) | \% | 1.9 | \% |

## Non-GAAP Adjusted Operating Income by Segment

Connectivity Solutions
Mobility Solutions
Total Non-GAAP Adjusted Operating Income

Components may not sum to total due to rounding See Description of Non-GAAP Financial Measures

| Q3 2018 |  | Q2 2018 |  | Q3 2017 |  | \% Change |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Sequential | YOY |  |
| \$ | 147.4 |  |  | \$ | 142.9 | \$ | 138.5 | 3.1 | \% | 6.4 | \% |
|  | 71.6 |  | 108.2 |  |  |  | 83.6 | (33.8) | \% | (14.4) | \% |
| \$ | 219.0 | \$ | 251.1 | \$ | 222.1 | (12.8) | \% | (1.4) | \% |

## Adjusted Operating Income and Adjusted EBITDA Reconciliation by Quarter

(Unaudited -- In millions)

|  | Q3 2018 |  | Q2 2018 |  | Q1 2018 |  | Q4 2017 |  | Q3 2017 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating income, as reported | \$ | 132.2 | \$ | 164.7 | \$ | 103.7 | \$ | 90.3 | \$ | 125.4 |
| Amortization of purchased intangible assets |  | 65.8 |  | 66.4 |  | 67.2 |  | 68.1 |  | 68.3 |
| Restructuring costs, net |  | 7.1 |  | 7.2 |  | 5.5 |  | 19.3 |  | 5.4 |
| Equity-based compensation |  | 11.3 |  | 11.8 |  | 10.5 |  | 10.3 |  | 11.0 |
| Integration and transaction costs |  | 2.6 |  | 1.0 |  | 1.7 |  | 9.8 |  | 12.0 |
| Non-GAAP adjusted operating income | \$ | 219.0 | \$ | 251.1 | \$ | 188.6 | \$ | 197.7 | \$ | 222.1 |
| Non-GAAP adjusted operating margin \% |  | 19.0\% |  | 20.3\% |  | 16.8\% |  | 17.6\% |  | 19.7\% |
| Depreciation |  | 18.7 |  | 19.9 |  | 19.6 |  | 20.8 |  | 20.6 |
| Non-GAAP adjustedEBITDA | \$ | 237.8 | \$ | 271.1 | \$ | 208.1 | \$ | 218.5 | \$ | 242.7 |

## Quarterly Adjusted Operating Income Reconciliation by Segment

## Third Quarter 2018 Non-GAAP Adjusted Operating Income Reconciliation by Segment

|  | Connectivity Solutions |  | Mobility <br> Solutions |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating income, as reported | \$ | 94.9 | \$ | 37.3 | \$ | 132.2 |
| Amortization of purchased intangible assets |  | 44.4 |  | 21.4 |  | 65.8 |
| Restructuring costs, net |  | (0.4) |  | 7.5 |  | 7.1 |
| Equity-based compensation |  | 6.9 |  | 4.4 |  | 11.3 |
| Integration and transaction costs |  | 1.7 |  | 1.0 |  | 2.6 |
| Non-GAAP adjusted operating income | \$ | 147.4 | \$ | 71.6 | \$ | 219.0 |
| Non-GAAP adjusted operating margin \% |  | 20.1\% |  | 17.1\% |  | 19.0\% |

Second Quarter 2018 Non-GAAP Adjusted Operating Income Reconciliation by Segment

|  | Connectivity Solutions |  | Mobility <br> Solutions |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating income, as reported | \$ | 85.4 | \$ | 79.3 | \$ | 164.7 |
| Amortization of purchased intangible assets |  | 45.0 |  | 21.4 |  | 66.4 |
| Restructuring costs, net |  | 4.7 |  | 2.5 |  | 7.2 |
| Equity-based compensation |  | 7.2 |  | 4.6 |  | 11.8 |
| Integration and transaction costs |  | 0.7 |  | 0.3 |  | 1.0 |
| Non-GAAP adjusted operating income | \$ | 142.9 | \$ | 108.2 | \$ | 251.1 |
| Non-GAAP adjusted operating margin \% |  | 19.3\% |  | 21.7\% |  | 20.3\% |

Third Quarter 2017 Non-GAAP Adjusted Operating Income Reconciliation by Segment

|  | Connectivity Solutions |  | Mobility <br> Solutions |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating income, as reported | \$ | 70.4 | \$ | 55.0 | \$ | 125.4 |
| Amortization of purchased intangible assets |  | 44.2 |  | 24.1 |  | 68.3 |
| Restructuring costs, net |  | 5.6 |  | (0.2) |  | 5.4 |
| Equity-based compensation |  | 6.4 |  | 4.6 |  | 11.0 |
| Integration and transaction costs |  | 11.9 |  | 0.2 |  | 12.0 |
| Non-GAAP adjusted operating income | \$ | 138.5 | \$ | 83.6 | \$ | 222.1 |
| Non-GAAP adjusted operating margin \% |  | 19.5\% |  | 19.9\% |  | 19.7\% |

Components may not sum to total due to rounding See Description of Non-GAAP Financial Measures

## Adjusted Net Income Reconciliation

(Unaudited - In millions)

|  | Three Months Ended September 30, |  |  |  | Nine Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 |  | 2017 |  | 2018 |  | 2017 |  |
| Operating income, as reported | \$ | 132.2 | \$ | 125.4 | \$ | 400.6 | \$ | 381.8 |
| Adjustments: |  |  |  |  |  |  |  |  |
| Amortization of purchased intangible assets |  | 65.8 |  | 68.3 |  | 199.5 |  | 202.9 |
| Restructuring costs, net |  | 7.1 |  | 5.4 |  | 19.7 |  | 24.5 |
| Equity-based compensation |  | 11.3 |  | 11.0 |  | 33.7 |  | 31.6 |
| Integration and transaction costs |  | 2.6 |  | 12.0 |  | 5.3 |  | 38.2 |
| Total adjustments to operating income |  | 86.8 |  | 96.7 |  | 258.2 |  | 297.2 |
| Non-GAAP adjusted operating income | \$ | 219.0 | \$ | 222.1 | \$ | 658.8 | \$ | 679.0 |
| Income before income taxes, as reported | \$ | 65.6 | \$ | 68.0 | \$ | 214.9 | \$ | 183.6 |
| Income tax expense, as reported |  | (1.8) |  | (16.9) |  | (51.4) |  | (43.4) |
| Net income, as reported | \$ | 63.8 | \$ | 51.2 | \$ | 163.5 | \$ | 140.2 |
| Adjustments: |  |  |  |  |  |  |  |  |
| Total pretax adjustments to operating income |  | 86.8 |  | 96.7 |  | 258.2 |  | 297.2 |
| Pretaxamortization of deferred financing costs \& OID ${ }^{(1)}$ |  | 9.8 |  | 3.2 |  | 15.0 |  | 18.8 |
| Pretax loss on debt transactions ${ }^{(2)}$ |  | - |  | - |  | - |  | 16.0 |
| Pretaxnet investment gains ${ }^{(2)}$ |  | - |  | (2.4) |  | - |  | (9.0) |
| Tax effects of adjustments and other taxitems ${ }^{(3)}$ |  | (45.9) |  | (41.2) |  | (93.9) |  | (133.9) |
| Non-GAAP adjusted net income | \$ | 114.5 | \$ | 107.5 | \$ | 342.7 | \$ | 329.3 |
| Diluted EPS, as reported | \$ | 0.33 | \$ | 0.26 | \$ | 0.84 | \$ | 0.71 |
| Non-GAAP adjusted diluted EPS | \$ | 0.59 | \$ | 0.55 | \$ | 1.75 | \$ | 1.67 |

(1) Included in interest expense.
(2) Included in other income (expense), net.
(3) The tax rates applied to adjustments reflect the tax expense or benefit based on the tax jurisdiction of the entity generating the adjustment. There are certain items for which we expect little or no tax effect.

Note: Components may not sum to total due to rounding
See Description of Non-GAAP Financial Measures

## Outlook GAAP to Non-GAAP Reconciliation

(Unaudited -- In millions)

## Outlook

## Three Months Ended

December 31,
Full Year 2018

| Operating income | \$ | 60-\$83 | \$ | 461-\$484 |
| :---: | :---: | :---: | :---: | :---: |
| Adjustments: |  |  |  |  |
| Amortization of purchased intangible assets | \$ | 66 | \$ | 265 |
| Equity-based compensation | \$ | 12 | \$ | 46 |
| Restructuring costs, integration and transaction costs <br> and other ${ }^{(1)} \quad \$ \quad 7-\$ 9 \quad \$ \quad 32-\$ 34$ |  |  |  |  |
| Total adjustments to operating income | \$ | 85-\$87 | \$ | 343-\$345 |
| Non-GAAP adjusted operating income | \$ | 145-\$170 | \$ | 804-\$829 |
|  |  |  |  |  |
| Diluted earnings per share (basic loss per share) | \$ | (0.12) - \$(0.14) | \$ | 0.70-\$0.72 |
| Adjustments ${ }^{(2)}$ : |  |  |  |  |
| Total adjustments to operating income | \$ | 0.32-\$0.36 | \$ | 1.32-\$1.34 |
| Debt-related costs and other special items ${ }^{(3)}$ | \$ | 0.14-\$0.17 | \$ | 0.07-\$0.08 |
| Non-GAAP adjusted diluted earnings per share | \$ | 0.34-\$0.39 | \$ | 2.09-\$2.14 |

(1) Reflects projections for restructuring costs, integration and transaction costs and other special items. Actual adjustments may vary from projections.
(2) The tax rates applied to projected adjustments reflect the tax expense or benefit based on the expected tax jurisdiction of the entity generating the projected adjustments. There are certain items for which we expect little or no tax effect. (3) Reflects projections for amortization of debt issuance costs, loss on debt extinguishment, net losses on defined benefit plan terminations, foreign exchange losses triggered by the liquidation of subsidiaries and tax items. Actual adjustments may vary from projections.
Our actual results may be impacted by additional events for which information is not currently available, such as additional restructuring activities, asset impairments, debt extinguishments, additional transaction and integration costs, foreign exchange rate fluctuations and other gains or losses related to events that are not currently known or measurable.

See Caution Regarding Forward-Looking Statements and Description of Non-GAAP Financial Measures.


[^0]:     Improving the Presentation of Net Periodic Pension Cost and Net Periodic Postretirement Benefit Cost.
    (2) See appendix for reconciliation of non-GAAP adjusted measures.

[^1]:    (Unaudited -- In thousands, except per share amounts)

[^2]:    See notes to unaudited condensed consolidated financial statements included in our Form 10-Q.

[^3]:    See notes to unaudited condensed consolidated financial statements included in our Form 10-Q.

